



**STAKEHOLDER FORUM WRAP-UP SESSION - ROUNDTABLE DISCUSSIONS  
FOCUS ON HCBS AND NURSING FACILITIES**

**Instructions:** With the other participants at your table, review and discuss each recommendation and any pre-populated issues and considerations listed below. These issues and considerations were provided by stakeholders as items for the State to review if the recommendation were to be adopted. Identify any additional issues or considerations by listing them in the spaces provided below. Feel free to reference other helpful information – including similar programs in other states, best practices and pilot projects.

**Theme: Improved Home and Community Based Services**

<b>Recommendation</b>	<b>Issues and Considerations</b>
Increase transportation infrastructure	<ol style="list-style-type: none"><li>1. Revisit current transportation needs, reimbursement, and contracting</li><li>2. Seek best practices from other states</li><li>3.</li><li>4.</li></ol>
Utilize technology to increase network access	<ol style="list-style-type: none"><li>1. Use telemedicine technology</li><li>2. Allow for traveling clinics</li><li>3.</li><li>4.</li></ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"><li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li><li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li><li>3. Review assessment tool to be used and methodology for tiering with providers</li><li>4.</li><li>5.</li></ol>

**Theme: Improved Home and Community Based Services**

Recommendation	Issues and Considerations
<p>In FE population, implement case management structure to assist and promote coordination of care and services <i>(Frail + Elderly)</i></p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4. <i>Allow CPS's to fill this role. They can also provide community resourcing roles with both populations</i></li> <li>5.</li> </ol>

**Theme: Lower Nursing Facility Utilization and Supply**

Recommendation	Issues and Considerations
<p>Utilize nursing facilities to provide HCBS services in rural areas</p>	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need</li> <li>3.</li> <li>4.</li> </ol>
<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1. <i>Educate patients in self-care &amp; dependency.</i></li> <li>2.</li> <li>3.</li> </ol>



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### Theme: Improved Home and Community Based Services

Recommendation	Issues and Considerations
<p>Increase transportation infrastructure</p>	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states</li> <li>3. Use active transportation: bicycles and walking</li> <li>4. More transit options. Most case managers are really transportation managers, give those clients bus passes instead.</li> </ol>
<p>Utilize technology to increase network access</p>	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3. <i>↑ better idea if staffed by peer support</i></li> <li>4. <i>← Terrible idea for psychiatry. No need to diagnose + label people anyway. People need a life, not a label.</i></li> </ol>
<p>Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement</p>	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4. <i>Use personal care attendants</i></li> <li>5. <i>Help people get off psych meds</i></li> </ol> <p><i>Don't use antipsychotics for dementia.</i></p>

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In FE population, implement case management structure to assist and promote coordination of care and services	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4. Don't give antipsychotics for dementia - save a ton of \$.</li> <li>5. Don't diagnose everyone with depression just because they're old.</li> </ol>

### Theme: Lower Nursing Facility Utilization and Supply

Recommendation	Issues and Considerations
Utilize nursing facilities to provide HCBS services in rural areas	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need</li> <li>3. Peer run crisis alternatives</li> <li>4. 1/10 the cost of psych hospital</li> </ol>
Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity	<ol style="list-style-type: none"> <li>1. More smaller psych hospitals</li> <li>2. Under 17 beds</li> <li>3. Even better is peer run crisis alternatives.</li> </ol>





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**Theme: Improved Home and Community Based Services**

Recommendation	Issues and Considerations
Increase transportation infrastructure	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states</li> <li>3. <i>Make certain to ask the people <sup>who are setting the services</sup> what is the best way to transport them. Rural folks will be different from urban, etc.</i></li> <li>4.</li> </ol>
Utilize technology to increase network access	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3.</li> <li>4.</li> </ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4.</li> <li>5.</li> </ol>

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**Theme: Lower Nursing Facility Utilization and Supply**

<b>Recommendation</b>	<b>Issues and Considerations</b>
Utilize nursing facilities to provide HCBS services in rural areas	<ol style="list-style-type: none"><li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li><li>2. Determine which rural areas are in greatest need</li><li>3.</li><li>4.</li></ol>
Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity	<ol style="list-style-type: none"><li>1.</li><li>2.</li><li>3.</li></ol>





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Recommendation	Issues and Considerations
Increase transportation infrastructure	1. Revisit current transportation needs, reimbursement, and contracting 2. Seek best practices from other states 3. <i>make more readily available not emergency medical transportation</i> 4.
Utilize technology to increase network access	1. Use telemedicine technology 2. Allow for traveling clinics <i>&gt; for preventative care</i> 3. 4.
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement 2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement 3. Review assessment tool to be used and methodology for tiering with providers 4. 5.

**Theme: Improved Home and Community Based Services**

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<p>In FE population, implement case management structure to assist and promote coordination of care and services</p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4.</li> <li>5.</li> </ol>

**Theme: Lower Nursing Facility Utilization and Supply**

Recommendation	Issues and Considerations
<p>Utilize nursing facilities to provide HCBS services in rural areas</p>	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need</li> <li>3. <i>use clinics</i></li> <li>4.</li> </ol>
<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1.</li> <li>2.</li> <li>3.</li> </ol>





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**Theme: Improved Home and Community Based Services**

Recommendation	Issues and Considerations
<p>Increase transportation infrastructure</p>	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states</li> <li>3. View transportation needs holistically as well. (shopping, recreation, work)</li> <li>4. Bring services into the home.</li> <li>5. Public transportation. - this is a universal issue.</li> </ol>
<p>Utilize technology to increase network access</p>	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3. Same themes as under Alternative Access Models.</li> <li>4.</li> </ol>
<p>Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement</p>	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4. Should <del>allow for</del> prohibit assisted living providers from charging more than \$147/month in room &amp; board vent.              • Could keep ppl. in assisted living, rather than nursing homes.</li> </ol>

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<p>In FE population, implement case management structure to assist and promote coordination of care and services</p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4. Would need to change the case management case load. Case load of 80, you can't do intensive</li> <li>5. Case management. Not everyone needs it - maybe just superusers.</li> </ol>

**Theme: Lower Nursing Facility Utilization and Supply**

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<p>Utilize nursing facilities to provide HCBS services in rural areas</p>	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need</li> <li>3.</li> <li>4.</li> </ol>
<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1. Diversity = providing HeBS?</li> <li>2. Especially good in rural counties.</li> <li>3.</li> </ol>





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Recommendation	Issues and Considerations
Increase transportation infrastructure	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states</li> <li>3. Seek ways to provide personal (hands on) assistance to people who need help due to frailty or disabilities</li> <li>* Important - if person is too frail/disabled to travel utilize health professionals to go to house</li> </ol>
Utilize technology to increase network access	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3. Given that Telemedicine will now be Reimbursed, The State should study the effectiveness (Cost Outcomes &amp; Satisfaction) of Telemedicine</li> <li>4.</li> </ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4.</li> <li>5.</li> </ol>

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In FE population, implement case management structure to assist and promote coordination of care and services	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4. Review plans of care costs <del>@@@</del> comparing AAA's CASE MANAGERS AND NON-AAA CASE MANAGERS --</li> <li>5.</li> </ol>

**Theme: Lower Nursing Facility Utilization and Supply**

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Utilize nursing facilities to provide HCBS services in rural areas	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need</li> <li>3. Find ways to mitigate transportation costs to potential providers. Or find ways to reimburse mileage/windshield time for those in rural places.</li> <li>4.</li> </ol>
Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity	<ol style="list-style-type: none"> <li>1.</li> <li>2.</li> <li>3.</li> </ol> <p style="text-align: center;">MAKE it a priority and embed</p>

Note: Find ways to integrate civic ~~is~~ engagement ~~is~~ and intergenerational ~~is~~ activities ~~is~~ in communities for all generations at all economic levels

Thank you!





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Recommendation	Issues and Considerations
Increase transportation infrastructure	1. Revisit current transportation needs, reimbursement, and contracting 2. Seek best practices from other states <del>✗</del> <i>Let's look at other states</i> 3. <i>N.C. Community Care</i> 4. <i>→ Read Atul Gawande's article in Jan 2011 New Yorker</i>
Utilize technology to increase network access	1. Use telemedicine technology 2. Allow for traveling clinics 3. 4. <i>excellent idea</i> <i>excellent idea</i> <i>Yorker "Hot Spots"</i>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement 2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement 3. Review assessment tool to be used and methodology for tiering with providers 4. 5.

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<p>In FE population, implement case management structure to assist and promote coordination of care and services</p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable ✱</li> <li>4. ✱ reduce ER visits in asthma patients</li> <li>5. increase payment for E+M visits to physicians</li> </ol>

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<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1.</li> <li>2.</li> <li>3.</li> </ol>





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Increase transportation infrastructure	<ol style="list-style-type: none"><li>1. Revisit current transportation needs, reimbursement, and contracting</li><li>2. Seek best practices from other states</li><li>3.</li><li>4.</li></ol>
Utilize technology to increase network access	<ol style="list-style-type: none"><li>1. Use telemedicine technology</li><li>2. Allow for traveling clinics</li><li>3. <i>to allow for FBA'S ? other waiver services</i></li><li>4.</li></ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"><li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li><li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li><li>3. Review assessment tool to be used and methodology for tiering with providers</li><li>4.</li><li>5.</li></ol>

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<p>In FE population, implement case management structure to assist and promote coordination of care and services</p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4.</li> <li>5.</li> </ol>

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<p>Utilize nursing facilities to provide HCBS services in rural areas</p>	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need</li> <li>3.</li> <li>4.</li> </ol>
<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1.</li> <li>2.</li> <li>3.</li> </ol>

Separate Discussion





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Increase transportation infrastructure	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting <i>involve KS Dept. of Transportation.</i></li> <li>2. Seek best practices from other states</li> <li>3. <i>Consider use of technology (such as skype) to reduce travel to hospital. (Use signed release for HIPAA concerns.)</i></li> <li>4. <i>consider Salina transit model as possibility for lower-population areas of state.</i></li> </ol>
Utilize technology to increase network access	<ol style="list-style-type: none"> <li>1. Use telemedicine technology - <i>allow to bill for this service.</i></li> <li>2. Allow for traveling clinics</li> <li>3.</li> <li>4.</li> </ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4. <i>Keep FE (tiers or not) focused on in-home support, not institutional setting, including assisted livings.</i></li> <li>5.</li> </ol>

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<p>In FE population, implement case management structure to assist and promote coordination of care and services</p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable -yes.</li> <li>4. enable case managers to continue as clients move from various settings, such</li> <li>5. as continued case management during hospitalizations.</li> </ol>

**Theme: Lower Nursing Facility Utilization and Supply**

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<p>Utilize nursing facilities to provide HCBS services in rural areas</p>	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need -need travel reimbursement of case man/ staff.</li> <li>3. ensure no double-dipping of staff between home health &amp; facility</li> <li>4. reduce wait for new home health licences (currently over 1 yr.)</li> </ol>
<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1. NO - why pay to close beds?</li> <li>2.</li> <li>3.</li> </ol>





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<p>Increase transportation infrastructure</p>	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states <i>ie 24 hour call a nurse</i></li> <li>3. <i>Star Plus (Houston) - drastically reduced hospital stays by having single case manager for highest cost patients + treating holistically.</i></li> <li>4.</li> </ol>
<p>Utilize technology to increase network access</p>	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3. <i>but all agencies on line + able to share information</i></li> <li>4. <i>Share fed transportation \$ which are used to buy vans etc - a share</i></li> </ol>
<p>Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement</p>	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4. <i>initial high fees for specialists on intake for _____ patients + then drop to reg- fees.</i></li> <li>5. <i>15% lowa emergency room use for after hours practice even 1 evening or Sat AM.</i></li> </ol>

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<b>Recommendation</b>	<b>Issues and Considerations</b>
Utilize nursing facilities to provide HCBS services in rural areas	<ol style="list-style-type: none"><li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li><li>2. Determine which rural areas are in greatest need</li><li>3.</li><li>4.</li></ol>
Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity	<ol style="list-style-type: none"><li>1.</li><li>2.</li><li>3.</li></ol>





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Recommendation	Issues and Considerations
Increase transportation infrastructure	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states</li> <li>3. <i>Pass legislation that allows local communities to vote on designated sales tax to support public transit expansion.</i></li> <li>4.</li> </ol>
Utilize technology to increase network access	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3.</li> <li>4.</li> </ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4.</li> <li>5.</li> </ol>

**Theme: Improved Home and Community Based Services**

<b>Recommendation</b>	<b>Issues and Considerations</b>
In FE population, implement case management structure to assist and promote coordination of care and services	<ol style="list-style-type: none"><li>1. Focus on health prevention</li><li>2. Change reimbursement from being volume driven to being more coordinated care driven</li><li>3. Make the providers accountable</li><li>4.</li><li>5.</li></ol>

**Theme: Lower Nursing Facility Utilization and Supply**

<b>Recommendation</b>	<b>Issues and Considerations</b>
Utilize nursing facilities to provide HCBS services in rural areas	<ol style="list-style-type: none"><li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li><li>2. Determine which rural areas are in greatest need</li><li>3.</li><li>4.</li></ol>
Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity	<ol style="list-style-type: none"><li>1.</li><li>2.</li><li>3.</li></ol>





**STAKEHOLDER FORUM WRAP-UP SESSION - ROUNDTABLE DISCUSSIONS  
FOCUS ON HCBS AND NURSING FACILITIES**

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**Theme: Improved Home and Community Based Services**

Recommendation	Issues and Considerations
Increase transportation infrastructure	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states</li> <li>3. Let transportation cross state line if that is where the person on Medicaid has to go to receive services ex. hearing aid place is 1 block into Missouri but Medicaid transportation can't take a person to the door. They can let them out in Kansas but if you are disabled or elderly 1 block can seem like a mile</li> </ol>
Utilize technology to increase network access	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics -- great for rural areas -- also needs to be for home visits</li> <li>3. allow for tele consulting -- some are being reimbursed now but not all</li> <li>4.</li> </ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4.</li> <li>5.</li> </ol>

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<p>In FE population, implement case management structure to assist and promote coordination of care and services</p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention</li> <li>2. Change reimbursement from being volume driven to being more coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4.</li> <li>5.</li> </ol>

**Theme: Lower Nursing Facility Utilization and Supply**

Recommendation	Issues and Considerations
<p>Utilize nursing facilities to provide HCBS services in rural areas</p>	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li> <li>2. Determine which rural areas are in greatest need</li> <li>3. will work for area immediately surrounding nursing facility but what about isolated areas</li> <li>4. people who work at local SRS offices, AA on A need to get off their duffs &amp; go out into the public &amp; see recipients</li> </ol>
<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1.</li> <li>2.</li> <li>3.</li> </ol>





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Recommendation	Issues and Considerations
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Utilize technology to increase network access	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3.</li> <li>4.</li> </ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4.</li> <li>5.</li> </ol>

**Theme: Improved Home and Community Based Services**

<b>Recommendation</b>	<b>Issues and Considerations</b>
In FE population, implement case management structure to assist and promote coordination of care and services	<ol style="list-style-type: none"><li>1. Focus on health prevention</li><li>2. Change reimbursement from being volume driven to being more coordinated care driven</li><li>3. Make the providers accountable</li><li>4.</li><li>5.</li></ol>

**Theme: Lower Nursing Facility Utilization and Supply**

<b>Recommendation</b>	<b>Issues and Considerations</b>
Utilize nursing facilities to provide HCBS services in rural areas	<ol style="list-style-type: none"><li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li><li>2. Determine which rural areas are in greatest need</li><li>3.</li><li>4.</li></ol>
Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity	<ol style="list-style-type: none"><li>1.</li><li>2.</li><li>3.</li></ol>





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**Theme: Improved Home and Community Based Services**

<b>Recommendation</b>	<b>Issues and Considerations</b>
Increase transportation infrastructure	<ol style="list-style-type: none"><li>1. Revisit current transportation needs, reimbursement, and contracting</li><li>2. Seek best practices from other states</li><li>3. Provide reimbursement for families &amp; providers to transport</li><li>4.</li></ol>
Utilize technology to increase network access	<ol style="list-style-type: none"><li>1. Use telemedicine technology</li><li>2. Allow for traveling clinics ? This is confusing is it related to HCBS or more general.</li><li>3.</li><li>4.</li></ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement	<ol style="list-style-type: none"><li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li><li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li><li>3. Review assessment tool to be used and methodology for tiering with providers</li><li>4.</li><li>5.</li></ol>

**Theme: Improved Home and Community Based Services**

<b>Recommendation</b>	<b>Issues and Considerations</b>
In FE population, implement case management structure to assist and promote coordination of care and services	<ol style="list-style-type: none"><li data-bbox="500 254 906 285">1. Focus on health prevention</li><li data-bbox="500 321 1390 384">2. Change reimbursement from being volume driven to being more coordinated care driven</li><li data-bbox="500 420 964 451">3. Make the providers accountable</li><li data-bbox="500 520 521 552">4.</li><li data-bbox="500 621 521 653">5.</li></ol>

**Theme: Lower Nursing Facility Utilization and Supply**

<b>Recommendation</b>	<b>Issues and Considerations</b>
Utilize nursing facilities to provide HCBS services in rural areas	<ol style="list-style-type: none"><li data-bbox="487 890 1528 953">1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps</li><li data-bbox="487 984 1179 1016">2. Determine which rural areas are in greatest need</li><li data-bbox="487 1108 508 1140">3.</li><li data-bbox="487 1209 508 1241">4.</li></ol>
Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity	<ol style="list-style-type: none"><li data-bbox="480 1346 501 1377">1.</li><li data-bbox="480 1470 501 1501">2.</li><li data-bbox="480 1593 501 1625">3.</li></ol>





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Recommendation	Issues and Considerations
Increase transportation infrastructure	<ol style="list-style-type: none"> <li>1. Revisit current transportation needs, reimbursement, and contracting</li> <li>2. Seek best practices from other states</li> <li>3.</li> <li>4.</li> </ol>
Utilize technology to increase network access <i>more accessibility to caseworkers via-email.</i>	<ol style="list-style-type: none"> <li>1. Use telemedicine technology</li> <li>2. Allow for traveling clinics</li> <li>3. utilize Computer to be able to check status of Medicaid app. + know</li> <li>4. What is needed to complete a current app.</li> </ol>
Review tiered eligibility and reimbursement system for Frail and Elderly (FE) waiver population to incent care for the most at-risk clients to reduce pre-mature nursing facility placement <i>ensure good health care in NH so they do not have to go to hospital</i>	<ol style="list-style-type: none"> <li>1. Utilize the Centers for Medicare and Medicaid Services' recent information on tiered reimbursement</li> <li>2. Determine data needs and gaps in current data warehouse to tier eligibility and reimbursement</li> <li>3. Review assessment tool to be used and methodology for tiering with providers</li> <li>4. <i>in-home provide dr. visits. recipients sometimes cannot get out for health</i></li> <li>5. <i>Concern + then let it go far then need NH care.</i></li> </ol>

**Theme: Improved Home and Community Based Services**

Recommendation	Issues and Considerations
<p>In FE population, implement case management structure to assist and promote coordination of care and services</p>	<ol style="list-style-type: none"> <li>1. Focus on health prevention - <i>quality + frequent checks on client receiving HCBS so they have a better chance of staying here</i></li> <li>2. Change reimbursement from <i>being volume driven to being more</i> coordinated care driven</li> <li>3. Make the providers accountable</li> <li>4.</li> <li>5.</li> </ol>

**Theme: Lower Nursing Facility Utilization and Supply**

Recommendation	Issues and Considerations
<p>Utilize nursing facilities to provide HCBS services in rural areas</p>	<ol style="list-style-type: none"> <li>1. Review HCBS requirements against current capabilities of nursing facilities and determine gaps - <i>make HCBS easier to acquire</i></li> <li>2. Determine which rural areas are in greatest need</li> <li>3. <i>utilize rural NH's by offering incentives to providers or recipient to move to that community</i></li> <li>4.</li> </ol>
<p>Provide incentives or capital for nursing facilities to diversify in exchange for lowering bed capacity</p>	<ol style="list-style-type: none"> <li>1.</li> <li>2.</li> <li>3.</li> </ol>